



Implementation and future activities

Implementing the Strategy

The recommendations and sub-recommendations that are supported in the WA Government's response to the Strategy outline the actions required for implementation of the Strategy. The contextual information provided in each chapter should be read in conjunction with the recommendations and sub-recommendations.

Through the consultation process, a number of government and private sector stakeholders raised concern around perceptions of inaction and the potential inadequate implementation of the Strategy. The IWA Act accounts for this by requiring state agencies and government trading enterprises (GTEs) to:

- align their strategies, plans and policies with the Strategy
- to the extent that the recommendations are supported by the WA Government's response, implement the recommendations that are relevant to them.

This promotes a whole of government approach to infrastructure planning, investment and delivery. In addition, IWA's annual monitoring and reporting role, as required under the IWA Act and explained further in this chapter, will provide transparency in relation to the WA Government's progress of implementation.

IWA will assist the WA Government throughout implementation of supported recommendations. IWA's contribution may range from an observation and monitoring role to a more active participant in delivery. While lead state agencies and GTEs have been suggested for each recommendation, this does not preclude the relevant involvement of other state agencies and GTEs.

While the time frame for completion and full implementation of certain recommendations may not be required for some time, it is intended that IWA, through its annual monitoring report, will provide detail on work being progressed to implement each recommendation. IWA will also consider the contextual information provided in each chapter when reporting on the WA Government's implementation of the Strategy's supported recommendations.

Monitoring progress

Annual reporting on the WA Government's progress in implementing the supported recommendations of the Strategy is required by the IWA Act. To fully realise the value of the Strategy, and how it needs to be adapted over time, analysis of progress against outcomes rather than simply actions is also required. These annual reports will be developed in collaboration with relevant stakeholders and made publicly available.

To support greater accountability, transparency and outcomes, the Strategy will be supported by a monitoring and reporting framework. As the Strategy will be updated at least every 5 years, the framework will support continual, systematic collection of data to measure and assess how the Strategy and infrastructure have performed over the long term.

Monitoring will help:

- track progress against the Strategy's recommendations, vision and objectives
- ensure the Strategy is driving the right outcomes
- account for the efficient and effective use of funding
- assess the impact of major policies, strategies, programs and projects to which the Strategy and infrastructure priorities are aligned
- understand how change is affecting WA and identify emerging infrastructure opportunities and challenges for the state
- identify priorities and focus areas for future state infrastructure strategies.

The framework will align with, and draw upon, data collected through the monitoring frameworks of the strategies, plans, programs and projects of relevant state agencies and GTEs. This will assist in tracking the WA Government's progress.

Relationship to the annual 10-year state infrastructure program

In line with the IWA Act, the WA Government is required to prepare an annual 10-year state infrastructure program that gives a medium-term view of infrastructure priorities and investments to support greater visibility beyond the 4-year State Budget cycle. The goal is to create confidence in, awareness of and preparedness for the state's infrastructure pipeline. IWA will work with relevant state agencies and GTEs to complete this.

It is expected the program will detail projects and programs drawn from the Strategy, strategic asset plans and other relevant material and will be in line with the State Budget. Recognising that preferred infrastructure responses may change over time, the program may point to needs and options to address these rather than propose specific infrastructure solutions, particularly in the 5–10 year time frame. As with recommendations within this Strategy, initiatives featured in the program will still need to follow due process in line with the Strategic Asset Management Framework and the IWA Act to ensure the proposal is the right option to address the issue or opportunity. The annual program will be prepared by state government and publicly released within 3 months of the annual State Budget. The first program is expected to be prepared and publicly released following the release of the 2023–24 State Budget. IWA's advice is required to be sought in preparing each program.

Applying the Strategy to Infrastructure WA's other functions

The Strategy will be used to guide IWA in its other functions, including:

- assessing major infrastructure proposals in terms of alignment with the Strategy and potential interfaces with other infrastructure initiatives
- providing strategic guidance on the WA Government's submissions to Infrastructure Australia for consideration in the annual Infrastructure Priority List
- identifying initiatives that require further investigation or advice to state government.